### A Vision for the Future

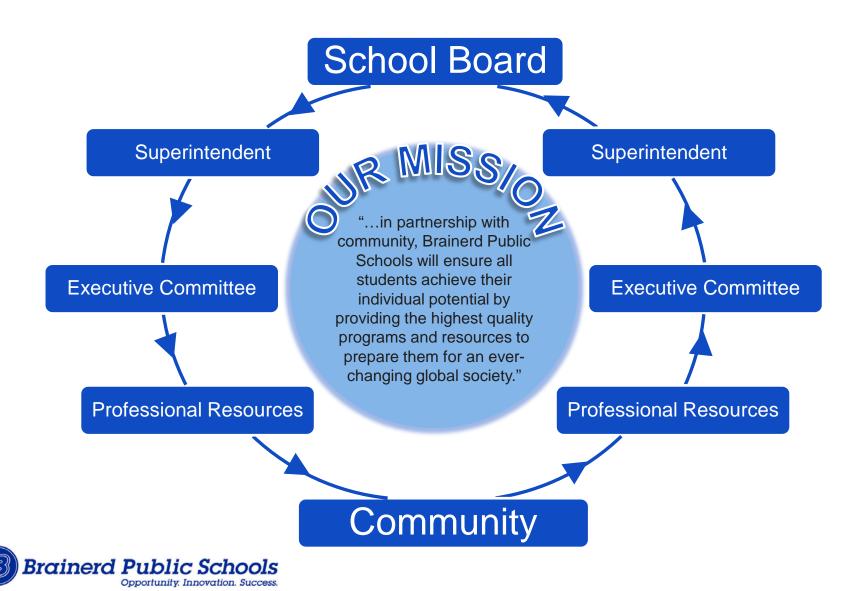


#### COMPREHENSIVE LONG RANGE FACILITIES PLAN



2 Years **5 Project Partners** 48 People **768 Hours** 648 Miles 1,264 Cups of Coffee





### Tackling the Project

- Understand the need for space
- Assess the condition of our schools
- Evaluate educational opportunities
- Create a vision for our community
- Develop a plan with purpose



### But, First...



#### A facilities vision with a commitment to...

- saftey and security for all of our schools, protecting our community's children that are in our care.
- integrating technology in order to enhance and simplify "student" learning while fostering efficiency in educational and operational systems.
- creating environments that can adapt and respond to changes in teaching, learning, and community use.
- implementing instructional best practices to engage all learners, allowing for: collaboration, differentiation, creation, critical thinking, and success!
- creating facilities to be the center of our communities, maximizing collaboration for all members of the community to yield community support enjoyment and involvement

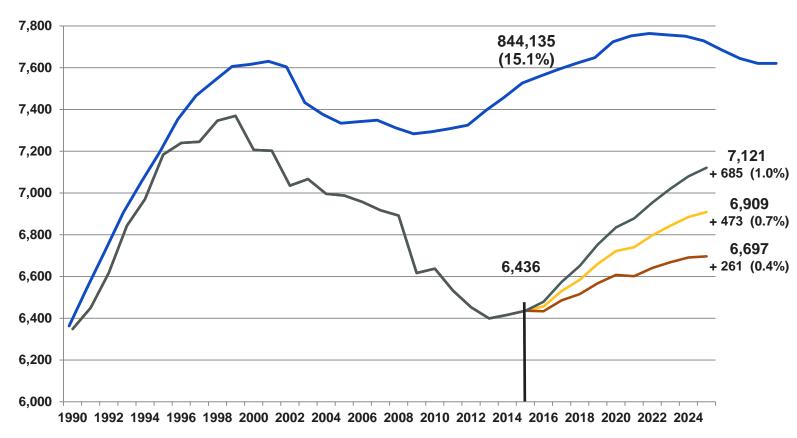


#### Gathering and Understanding Information

- Demographics and Enrollment
- Capacity of our Schools
- Condition of our Schools
- Financial Capacity

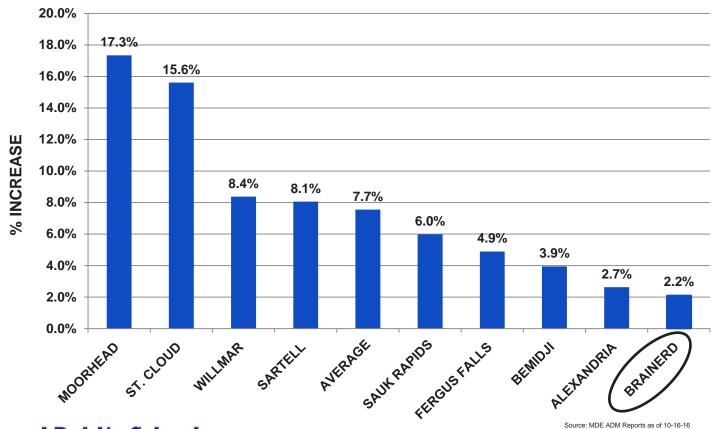
### Enrollment

#### **Projected Enrollment Growth**



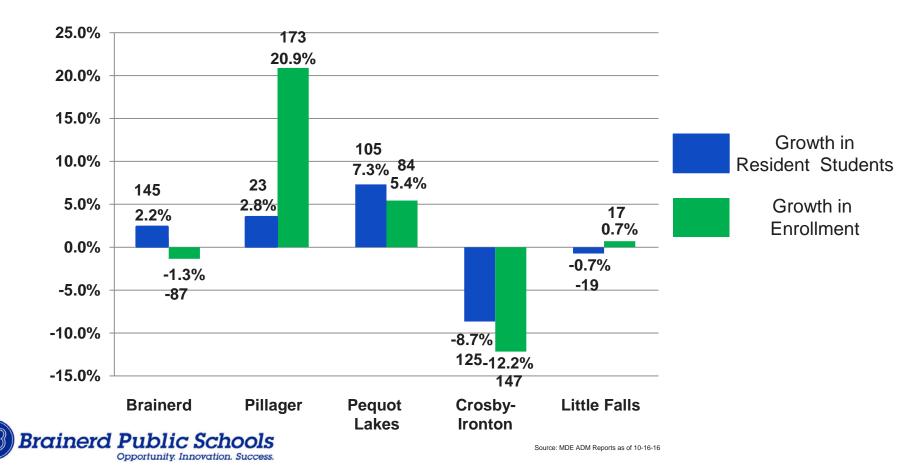
#### **How Does Student Growth in our Community Compare?**

Total Growth in Resident Students from 2011 - 2016



#### **How Does Student Growth in our Community Compare?**

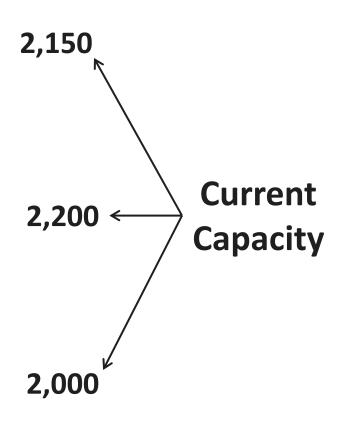
Total Growth in Resident Students vs. Enrollment Growth from 2011 - 2016



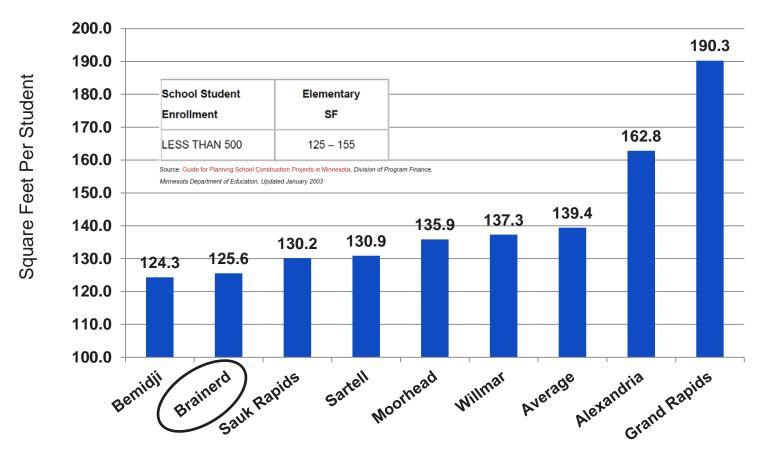
Elementary	Students	Growth	
Current	2,475		
Low Growth	2,558	+ 83	
Average Growth	2,625	+ 150	
High Growth	2,685	+ 210	

Middle School	Students	Growth	
Current	2,000		
Low Growth	2,038	+ 38	
<b>Average Growth</b>	2,120	+ 120	
High Growth	2,205	+ 205	

High School	Students	Growth
Current	1,780	
Low Growth	1,901	+ 121
<b>Average Growth</b>	1,963	+ 183
High Growth	2,030	+ 250



#### **Elementary School Space Comparison**





#### BEMIDJI SCHOOL REFERENDUM: Voters approve new school

By Bethany Wesley on Nov 5, 2014 at 1:08 a.m.







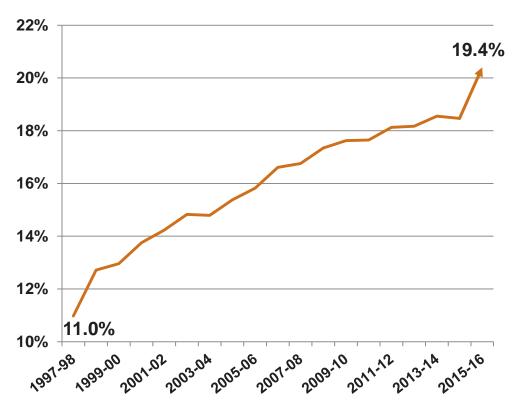




BEMIDJI -- It was a yes-yes vote for schools on Tuesday as voters passed both questions in the referendum to authorize funding to construct and operate a new fourthand fifth-grade elementary school.

#### The Changing Needs of Our Students

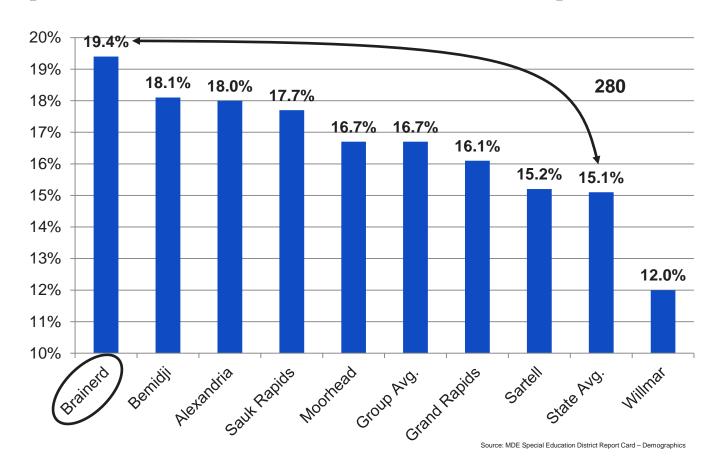
Percentage of Students Receiving Special Education Services



#### The Changing Needs of Students



#### **Special Education % Comparison**



# The Condition of our Schools

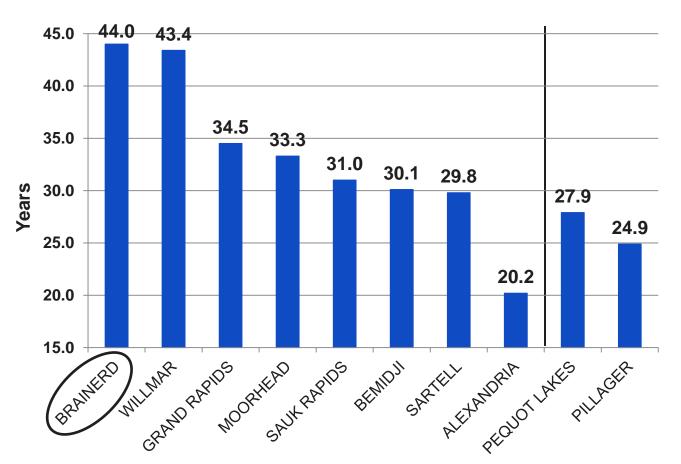
#### **Our School District**

- 516 Square Miles
- 12 Facilities
- 1.2 Million Square Feet
- 289 Acres of Land

### Our Schools

Building	Age	Right Size Capacity	Current Enrollment	Future Maintenance
Baxter Elementary	1955	425	502	\$5.7M
Garfield Elementary	1955	375	407	\$7.4M
Harrison Elementary	1938	250	274	\$9.1M
Lowell Elementary	1938	350	400	\$3.4M
Nisswa Elementary	1952	250	272	\$6.1M
Riverside Elementary	1955	<u>500</u>	<u>620</u>	\$3.9M
		2,150	2,475	
Forestview Middle School	2004	2,000	2,200	\$1.1M
Brainerd High School SC	1964	600	480	\$5.8M
Brainerd High School NC	1968	1,400	1,300	\$15.7M
Lincoln Education Center	1938		70	\$8.8M
Brainerd Learning Center	2003		300	\$1.8M
Washington Educational	1929		350	\$20.0M

#### **Average Age of Schools**





#### Willmar voters approve new school, but not field house

By Linda Vanderwerf on May 19, 2015 at 10:54 p.m.













WILLMAR — Willmar Public Schools voters approved the first and largest part of a twoquestion bond referendum Tuesday.

Question 1, a wide-ranging \$53.25 million project, was approved by a vote of 2,661 in favor and 2,297 against.

With the passing of Question 1, the school district can look forward to building a \$27 million elementary school to ease overcrowding in its existing schools.

A second question, seeking \$7.75 million for a field house at Willmar Senior High, failed 2,227 in favor and 2,707 against.

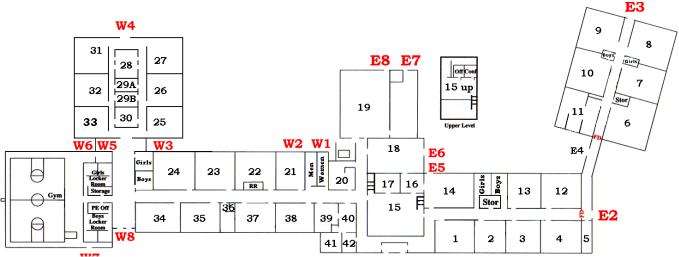
## Site Analysis



### Baxter Elementary School

Year Built – 1955
Right Size Capacity – 425
Current Enrollment – 502
Building Size – 58,000 Sq. Feet
Land Area – 6.5 Acres
Future Maintenance – \$5.7 million
Expansion Possibilities – No







# Garfield Elementary School

Year Built – 1955

Right Size Capacity – 375

**Current Enrollment – 407** 

Building Size – 48,000 Sq. Feet

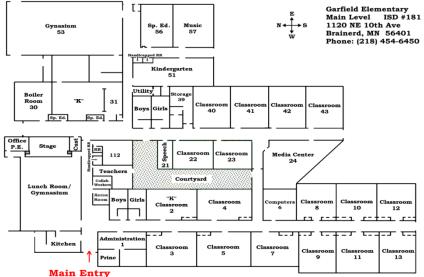
Land Area – 4 Acres

**Future Maintenance – \$7.4 million** 

**Expansion Opportunities –** 

YES, with Property Acquisition

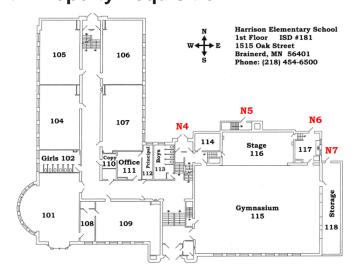




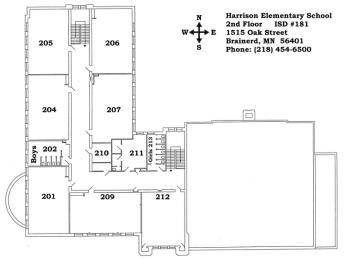


# Harrison Elementary School

Year Built – 1938
Right Size Capacity – 250
Current Enrollment – 274
Building Size – 35,000 Sq. Feet
Land Area – 2 Acres
Future Maintenance – \$9.1 million
Expansion Opportunities –
YES, with Property Acquisition







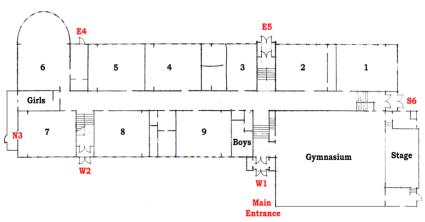


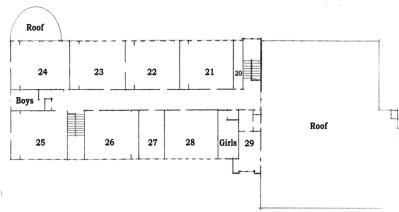
# Lowell Elementary School

Year Built – 1938
Right Size Capacity – 350
Current Enrollment – 400
Building Size – 42,000 Sq. Feet
Land Area – 2.5 Acres
Future Maintenance – \$3.4 million
Expansion Opportunities –

YES, with Property Acquisition





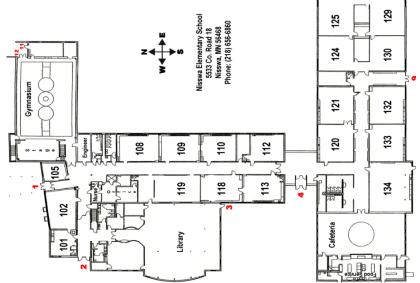




# Nisswa Elementary School

Year Built – 1952
Right Size Capacity – 250
Current Enrollment – 272
Building Size – 37,000 Sq. Feet
Land Area – 8 Acres
Future Maintenance – \$6.1 million
Expansion Opportunities – Limited



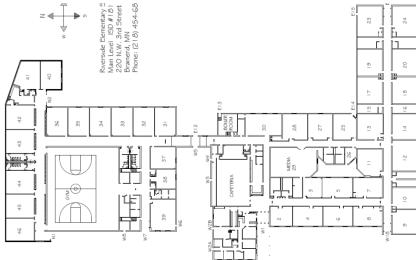




# Riverside Elementary School

Year Built – 1955
Right Size Capacity – 500
Current Enrollment – 620
Building Size – 88,000 Sq. Feet
Land Area – 5.5 Acres
Future Maintenance – \$3.9 million
Expansion Opportunities – No



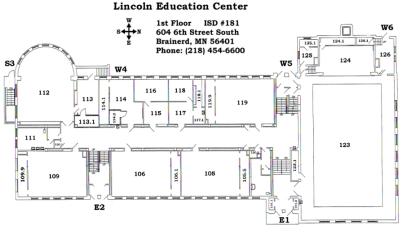


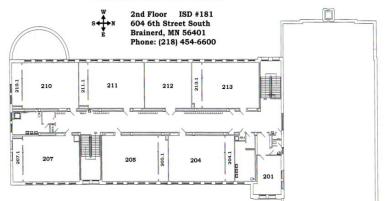


### Lincoln Education Center (LEC)

Year Built – 1938
Right Size Capacity –
Current Enrollment – 70
Building Size – 33,000 Sq. Feet
Land Area – 2 Acres
Future Maintenance – \$8.8 million
Expansion Opportunities – No





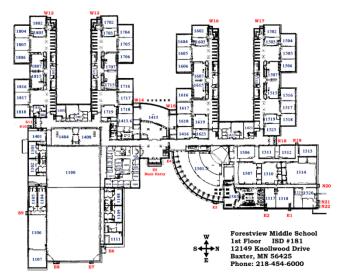


Lincoln Education Center

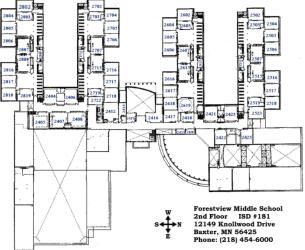


### Forestview Middle School

Year Built – 2004
Right Size Capacity – 2,200
Current Enrollment – 2,000
Building Size – 339,000 Sq. Feet
Land Area – 181 Acres
Future Maintenance – \$1.1 million
Expansion Opportunities – Yes



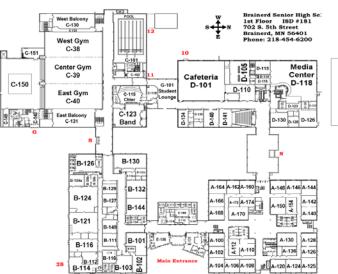




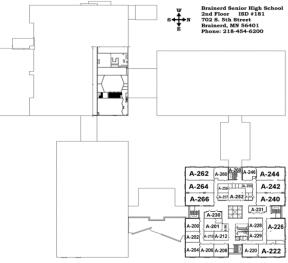


### Brainerd High School North Campus

Year Built – 1968
Right Size Capacity – 1,400
Current Enrollment – 1,300
Building Size – 290,000 Sq. Feet
Land Area – 52 Acres
Future Maintenance – \$15.7 million
Expansion Opportunities – Yes





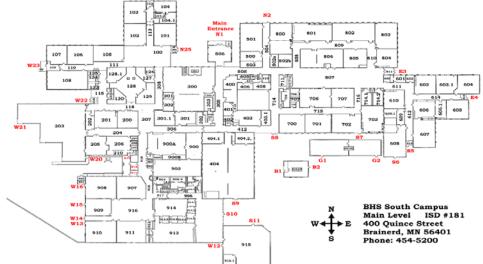




### Brainerd High School South Campus

Year Built – 1964
Right Size Capacity – 600
Current Enrollment – 480
Building Size – 117,000 Sq. Feet
Land Area – 52 Acres
Future Maintenance – \$5.8 million
Expansion Opportunities – No



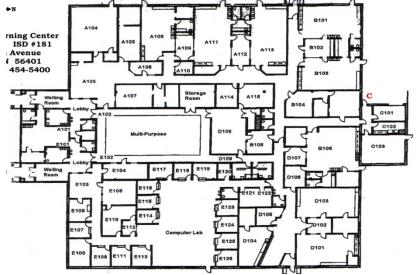




# Brainerd Learning Center

Year Converted – 2003
Right Size Capacity –
Current Enrollment – 300
Building Size – 30,000 Sq. Feet
Land Area – 4 Acres
Future Maintenance – \$1.8 million
Expansion Opportunities – No









### Washington Educational Services Center

**Year Built – 1929** 

Enrollment –

100 District & PBEC Staff

150 Preschool & School Age Care

200 Early Childhood Special Ed

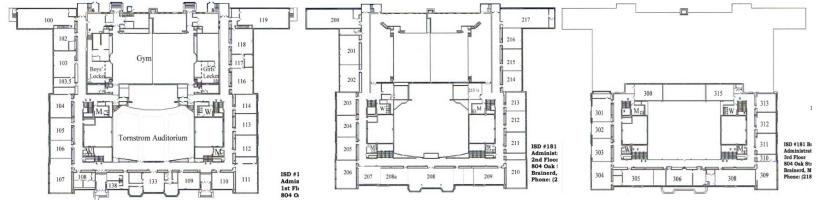
Building Size – 138,000 Sq. Feet

Land Area – 2 Acres

Future Maintenance – \$20 million

Expansion Opportunities – No







#### **Buffalo Hills Property**

#### Land Area – 20 Acres



## What is Future Maintenance?

#### **Future Maintenance**

- Renewal and update of structures and systems that are reaching the end of their useful life
- Deficiencies that District hasn't had funds to address (ADA, Secured entrances)
- Roofs, boilers, air handling, windows, paving, tuckpointing, etc.



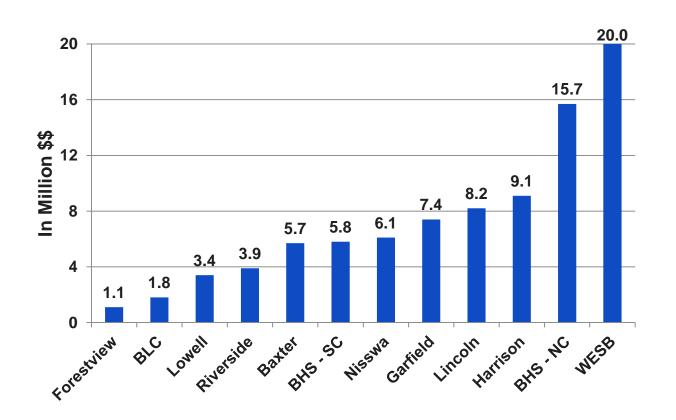
- National Leader in K-12 School Construction
- Managed over a half billion in school projects in the past 5 years
- Current Identified Issues at Current Costs
  - Rough Order of Magnitude Estimate
- Replacement Cost Comparison
  - Per square foot \$250 / \$265 / \$280



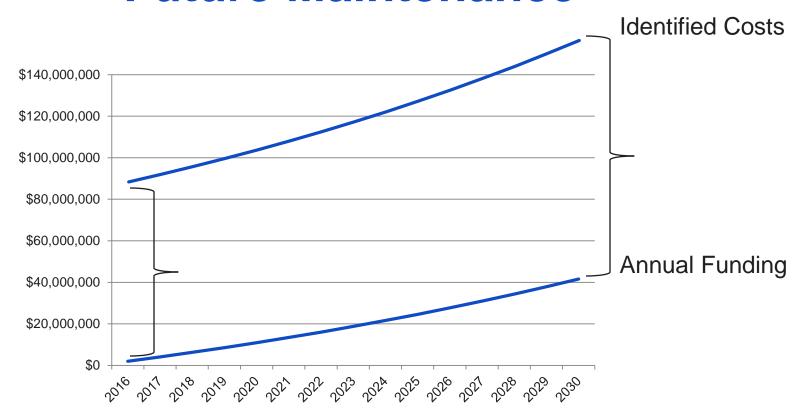
V	Building sqft	35,738	
	RRAUS-ANDERSON®	Harrison	
	CONSTRUCTION COMPANY	⊟ementary	
ITEM	CONSTRUCTION SYSTEM		
1	Sitework	197,800.00	
2	Roofing	375,908.55	
3	Exterior Envelope	1,626,100.00	
4	Windows	121,762.00	
5	Interiors	1,017,692.50	
6	Mechanical	3,369,711.60	
7	Electrical	552,848.70	
	Gen. Conditions / Site Services		
	NET AREA \$/SF	\$ 203.20	
	CONSTRUCTION COST BY AREA	\$ 7,261,823.35	
	Soft Costs - 25%	1,815,455.84	
	Inflation - 4.0% per year (2 yrs)	726,182.34	
	Purchase of Land for expansion		
	Total Project Costs	\$ 9,803,461.52	

- Architectural
- Engineering
- Project Mgt.
- Permits

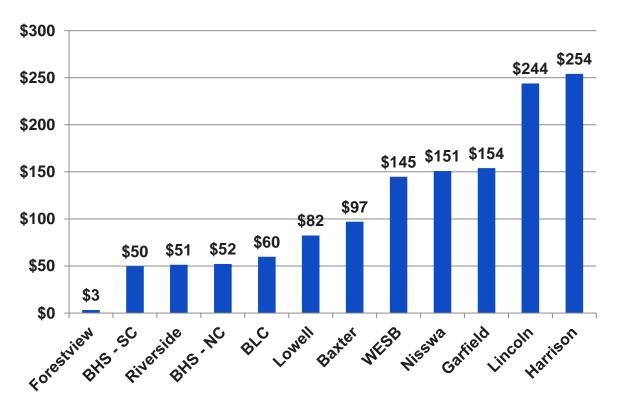
#### **Future Maintenance Costs**



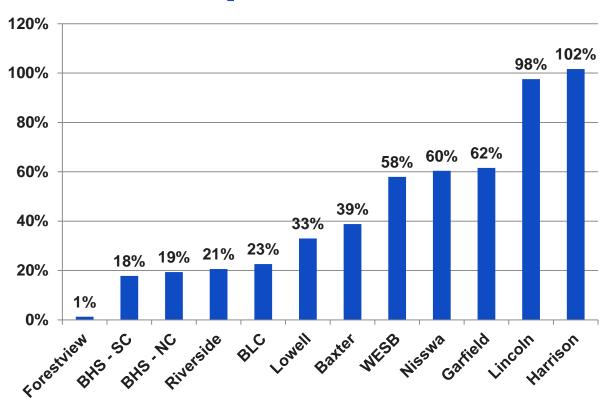
## **Growing GAP of Funding Future Maintenance**



## Future Maintenance Costs Per Square Foot



## Future Maintenance Costs % of Replacement Cost



#### Recommendations

#### A Plan with a Purpose

- Rightsizing
- Renewal
- Reinvestment
- Repurpose
- Replacement



#### **Overview of Recommendations**

Brainerd High School: Renew and reinvest

Forestview Middle School: Maintain

**Baxter Elementary School:** Replace, with a new school; Repurpose for programs from

Lincoln and BLC

Garfield Elementary: Right-size and renew

Harrison Elementary: Replace with a new school

Lowell Elementary: Right-size and renew

Nisswa Elementary: Right-size and renew

Riverside Elementary: Right-size and renew

Brainerd Learning Center (BLC): Reinvest for Early Learning

Lincoln Education: Vacate, relocating programs to current Baxter Elementary

Building

Washington Educational Bldg.: Renew



#### **Overview of Recommendations**

#### **Projected costs for a District-wide Comprehensive Facilities Plan:**

Note: these costs overlap and should not be summed

Future Maintenance Costs	\$ 88.2M
Program Costs	\$135.8M
Purchase of Land For Expansion	\$ 2.8M
Furniture and Fixed Technology – Program	\$ 6.8M
Furniture and Fixed Technology – Rollout	\$ 3.5M

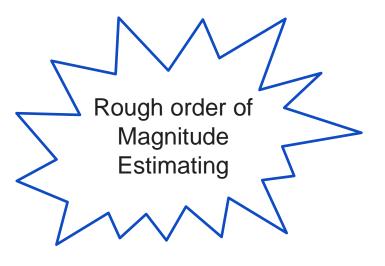
### What are Program Costs?

#### **Program Costs**

- Recommended plans for each building for...
  - Rightsizing
  - Renewal
  - Reinvestment
  - Repurposing
  - Replacement

#### **Construction Cost Categories**

- New Construction
- Heavy Remodeling
- Medium Remodeling
- Light Remodeling



# Furniture and Fixed Technology

#### What is Included?

Furnishings and the support technologies for learning spaces.



## **Furniture**Moveable items in learning spaces

Seating, Tables, Teacher Stations



#### **Fixed Technology**

Infrastructure and learning space equipment

Displays & Interactive Boards, Sound Enhancement and Controls



#### Interaction between Program & FM Costs

Building	Program Costs	Future Maintenance	FM Reduced thru Program	Remaining Future Maint.	Tier 1 Future Maint.	Tier 2 Future Maint.
Baxter Elementary	\$5,474,213	\$5,664,167	\$942,641	\$4,721,526	\$3,571,526	\$1,150,000
Lowell Elementary	\$6,393,050	\$3,428,358	\$327,268	\$3,101,090	\$2,171,610	\$929,480
Nisswa Elementary	\$1,766,825	\$6,132,944	\$0	\$6,132,944	\$3,531,069	\$2,601,875
Riverside Elementary	\$4,263,975	\$3,946,501	\$157,953	\$3,788,548	\$2,531,885	\$1,256,663
Garfield Elementary	\$1,748,500	\$7,411,541	\$16,819	\$7,394,722	\$1,465,668	\$5,929,054
Harrison Elementary	\$343,750	\$9,077,279	\$9,077,279	\$0	\$0	\$0
New Elementary - West	\$28,633,800	\$0	\$0	\$0	\$0	\$0
New Elementary - East	\$24,087,188	\$0	\$0	\$0	\$0	\$0
Forestview Middle School	\$3,138,600	\$1,119,525	\$0	\$1,119,525	\$1,119,525	\$0
Brainerd High School - SC	\$437,500	\$5,840,874	\$5,840,874	\$0	\$0	\$0
Brainerd High School - NC	\$69,890,150	\$15,711,604	\$5,663,750	\$10,047,854	\$8,879,885	\$1,167,969
Lincoln Education Center	\$343,750	\$8,171,086	\$8,171,086	\$0	\$0	\$0
Brainerd Learning Center	\$1,446,000	\$1,795,323	\$50,313	\$1,745,010	\$1,601,260	\$143,750
Washington Eductl Services Bldg	\$1,002,500	\$19,954,392	\$0	\$19,954,392	\$6,402,979	\$13,551,413
TOTAL	\$148,969,801	\$88,253,594	\$30,247,983	\$58,005,611	\$31,275,407	\$26,730,204

## Elementary Schools Strategy

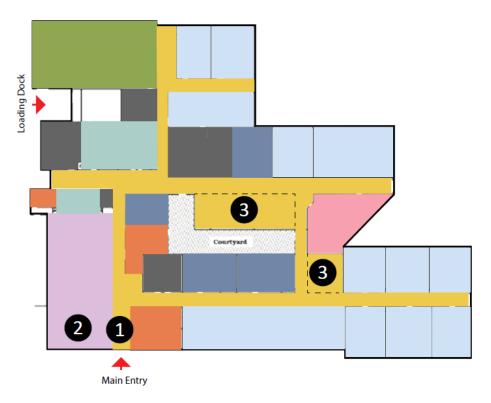
#### Sizing our Elementary Schools

School	Current	Right size	Option 1	Option 2
Baxter Elementary	502	425	-	-
<b>Garfield Elementary</b>	407	375	375	375
Harrison Elementary	274	250	-	375
Lowell Elementary	400	350	350	475
Nisswa Elementary	272	250	250	250
Riverside Elementary	620	500	500	500
New School 1 (west)			625	625
New School 2 (east)			500	
<b>Total</b> (2,558 - 2,625 - 2,685)	2,475	2,150	2,600	2,600



#### **Garfield Elementary – Right-size and Renew**

Program	\$ 1,748,500		
Future Maintenance (FM)	\$ 7,411,540		
FM in Program Tier 1 FM Tier 2 FM	\$ 16,819 \$ 1,465,668 \$ 5,929,054		

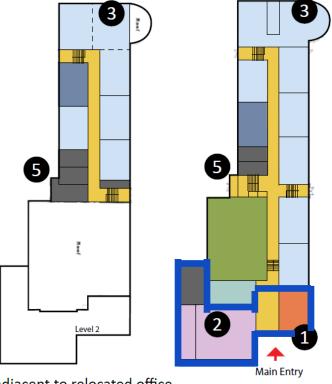


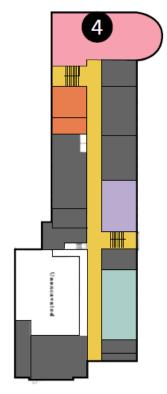
- 1. Create secure entrance through main office
- 2. Expand kitchen to improve efficiency in Food Service
- 3. Create breakout/group areas to support collaborative learning beyond the classroom



#### **Lowell Elementary – Right-size and Renew**

Program	\$ 6,393,050
Future Maintenance (FM)	\$ 3,428,358
FM in Program Tier 1 FM Tier 2 FM	\$ 327,268 \$ 2,171,610 \$ 929,480





Lower Level

- 1. Create secure new accessible entrance adjacent to relocated office
- 2. Add multi-purpose room and new kitchen at grade, for dining and activities
- 3. Group core classrooms in daylit space on 1st and 2nd floors
- 4. Remodel for enlarged Media Center
- 5. Renew restrooms

#### Nisswa Elementary – Right-size and Renew

Program	\$ 1,766,825
Future Maintenance (FM)	\$ 6,132,944
FM in Program Tier 1 FM Tier 2 FM	\$ 00 \$ 3,531,069 \$ 2,601,875

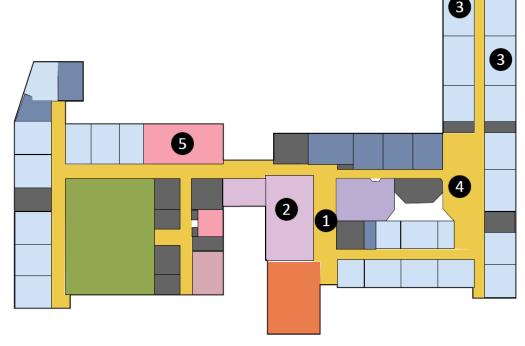


- 1. Remodel for secure entrance through main office
- 2. Provide expandable addition to relieve space pressure and increase flexibility
- 3. Create breakout/group areas to support collaborative learning beyond the classroom



#### Riverside Elementary – Right-size and Renew

Program	\$ 4,263,975		
Future Maintenance (FM)	\$ 3,946,501		
FM in Program Tier 1 FM Tier 2 FM	\$ 157,953 \$ 2,531,885 \$ 1,256,663		



- 1. Expand entry hall to relieve congestion
- 2. Enlarge kitchen and dining to serve enrollment
- 3. Create flexible learning environments by removing offices between classrooms
- 4. Create breakout/group areas to support collaborative learning beyond the classroom
- 5. Relocate and improve Media Center

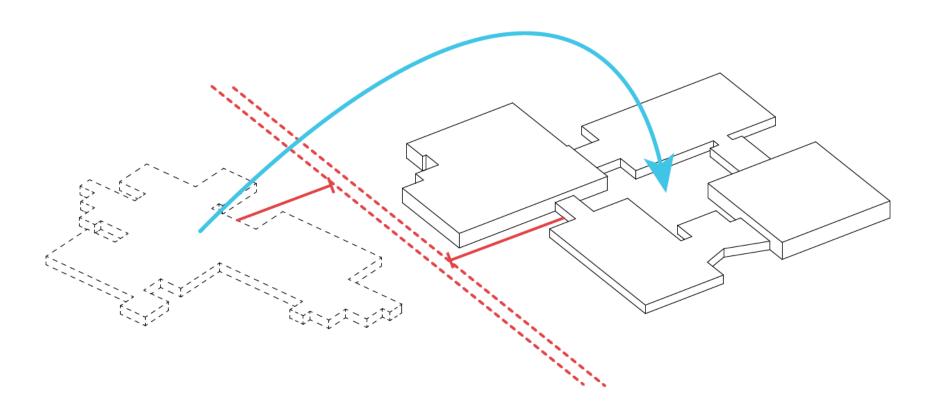


### High School Strategy

## A Plan Supporting the Four A's Strategy in Preparing our Students

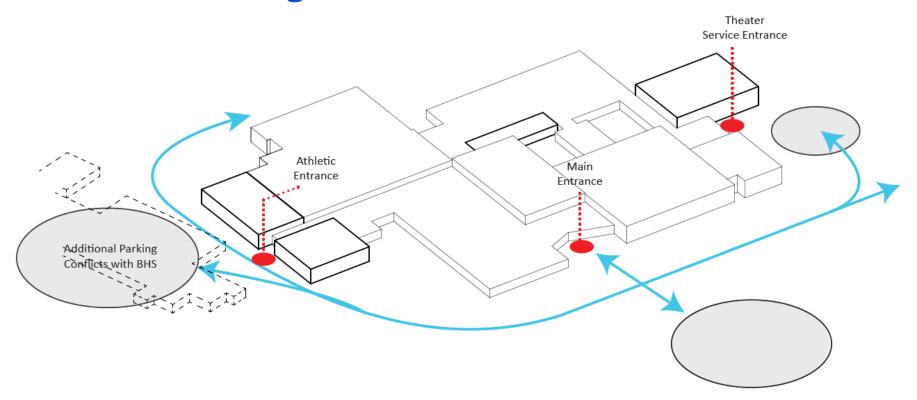
Arts
Athletics
Activities
Academics





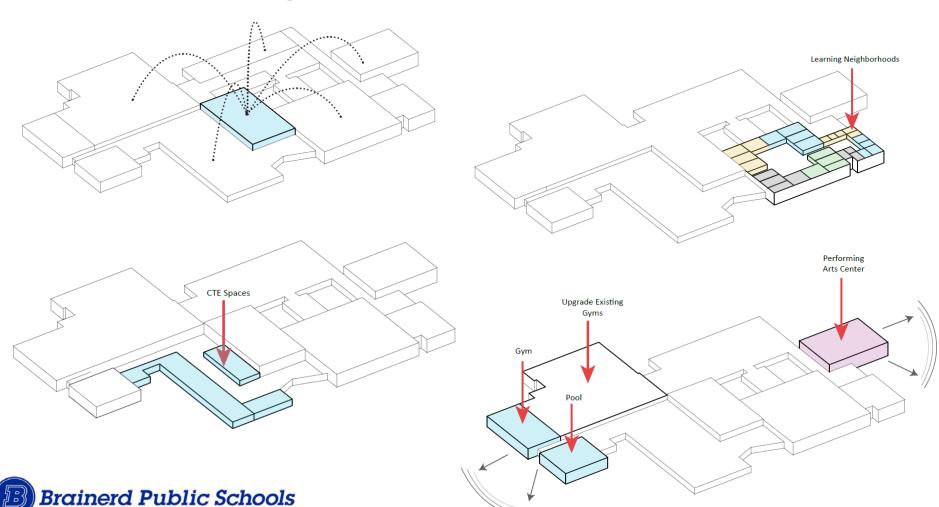
Combining two buildings for safety, value, kids, efficiency (e.g. single food service) flow, expansion and identity.





Fix traffic flow issues such as accessing parking between the two campuses. Adding additional parking for students at existing South Campus location. Developing strong pedestrian connections to the Main Entry and providing multiple nodes of entry for school functions.

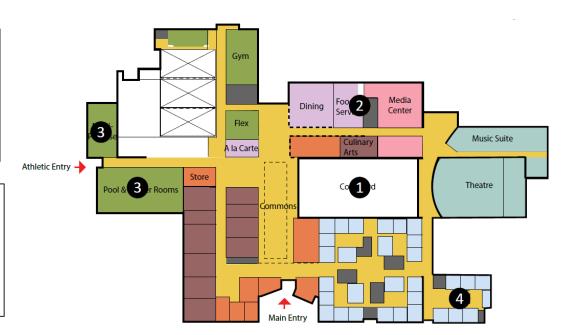




Opportunity. Innovation. Success.

Program \$ 437,500  Future Maintenance (FM) \$ 5,840,874  FM in Program \$ 5,840,874  Tier 1 FM \$ 00  Tier 2 FM \$ 00				
등 FM in Program \$ 5,840,874 Tier 1 FM \$ 00	Sn	Program	\$	437,500
등 FM in Program \$ 5,840,874 Tier 1 FM \$ 00	amp	Future Maintenance (FM)	\$ 5	,840,874
	South C	Tier 1 FM	\$	00

Program	\$69,890,150		
Future Maintenance (FM)	\$15,711,604		
FM in Program Tier 1 FM Tier 2 FM	\$ 5,663,750 \$ 8,879,885 \$ 1,167,969		



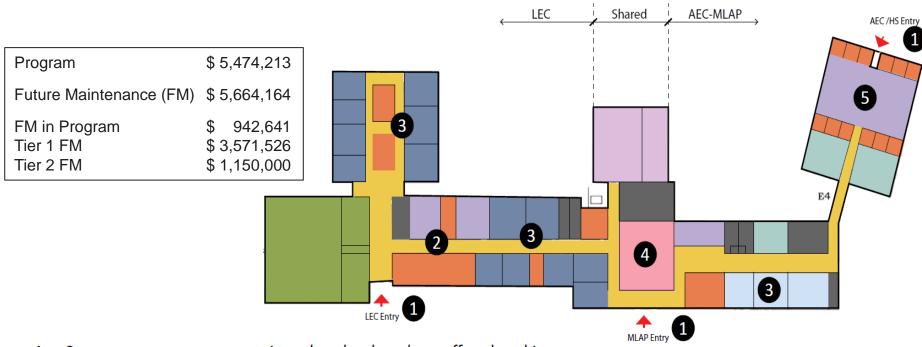
- 1. Create commons as heart to the school
- 2. Light remodeling to upgrade kitchen/cafeteria and media center. Place theater lobby adjacent to media for collaboration
- 3. Added a 5,000 sf. multi-purpose activity space and new pool. A future gym addition could be added to the south side of the building
- 4. 2 story academic addition on the Northeast corner to accommodate the additional learning spaces needed in just 1 area; it has access to views and light on 3 sides

North Campus



## Other Buildings

#### **Baxter Elementary – Repurpose**



- 1. Create separate secure entries related to bus drop-off and parking
- 2. Intersperse small group and specialist space to serve student needs in Lincoln programs
- 3. Renew instructional space
- 4. Repurpose Library as Multi-purpose room
- 5. Remodel NE wing to create flexible learning space for alternative high school program (AEC)



#### **Brainerd Learning Center–Re-invest**

Program	\$ 1,446,000		
Future Maintenance (FM)	\$ 1,795,323		
FM in Program Tier 1 FM Tier 2 FM	\$ 50,313 \$ 1,601,260 \$ 143,750		

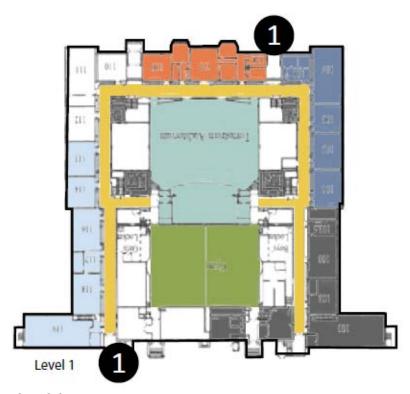


- 1. Repurpose vacated areas for potential new "wrap-around" health/dental clinic and Early Childhood space.
- 2. Repurpose MLAP classrooms for Early Childhood classrooms, either relocated or expanded.



#### **Washington Educational Services – Renew**

Program	\$ 1,002,500
Future Maintenance (FM)	\$19,954,392
FM in Program Tier 1 FM Tier 2 FM	\$ 00 \$ 6,402,979 \$13,551,413



Create safe and secure entry into the building.



#### Forestview Middle School – Maintain

Program	\$ 3,138,600
Future Maintenance (FM)	\$ 1,119,525
FM in Program Tier 1 FM Tier 2 FM	\$ 00 \$ 1,119,525 \$ 00



- 1. Create safe and secure entry into building
- 2. Create plan to improve traffic flow to and from building



#### Interaction between Program & FM Costs

Building	Program Costs	Future Maintenance	FM Reduced thru Program	Remaining Future Maint.	Tier 1 Future Maint.	Tier 2 Future Maint.
Baxter Elementary	\$5,474,213	\$5,664,167	\$942,641	\$4,721,526	\$3,571,526	\$1,150,000
Lowell Elementary	\$6,393,050	\$3,428,358	\$327,268	\$3,101,090	\$2,171,610	\$929,480
Nisswa Elementary	\$1,766,825	\$6,132,944	\$0	\$6,132,944	\$3,531,069	\$2,601,875
Riverside Elementary	\$4,263,975	\$3,946,501	\$157,953	\$3,788,548	\$2,531,885	\$1,256,663
Garfield Elementary	\$1,748,500	\$7,411,541	\$16,819	\$7,394,722	\$1,465,668	\$5,929,054
Harrison Elementary	\$343,750	\$9,077,279	\$9,077,279	\$0	\$0	\$0
New Elementary - West	\$28,633,800	\$0	\$0	\$0	\$0	\$0
New Elementary - East	\$24,087,188	\$0	\$0	\$0	\$0	\$0
Forestview Middle School	\$3,138,600	\$1,119,525	\$0	\$1,119,525	\$1,119,525	\$0
Brainerd High School - SC	\$437,500	\$5,840,874	\$5,840,874	\$0	\$0	\$0
Brainerd High School - NC	\$69,890,150	\$15,711,604	\$5,663,750	\$10,047,854	\$8,879,885	\$1,167,969
Lincoln Education Center	\$343,750	\$8,171,086	\$8,171,086	\$0	\$0	\$0
Brainerd Learning Center	\$1,446,000	\$1,795,323	\$50,313	\$1,745,010	\$1,601,260	\$143,750
Washington Eductl Services Bldg	\$1,002,500	\$19,954,392	\$0	\$19,954,392	\$6,402,979	\$13,551,413
TOTAL	\$148,969,801	\$88,253,594	\$30,247,983	\$58,005,611	\$31,275,407	\$26,730,204

#### **Projected costs for a District-wide Comprehensive Facilities Plan:**

Note: these costs overlap and should not be summed

Future Maintenance Costs
Program Costs
Purchase of Land For Expansion
Furniture and Fixed Technology – Program
Furniture and Fixed Technology – Rollout



Duilding	Program	Future	FM Reduced	Remaining	Priority Future	Non-Priority
Building	Costs	Maintenance	thru Program	Future Maint.	Maint.	Future Maint.
Baxter Elementary	\$5,474,213	\$5,664,167	\$942,641	\$4,721,526	\$3,571,526	\$1,150,000
Lowell Elementary	\$6,393,050	\$3,428,358	\$327,268	\$3,101,090	\$2,171,610	\$929,480
Nisswa Elementary	\$1,766,825	\$6,132,944	\$0	\$6,132,944	\$3,531,069	\$2,601,875
Riverside Elementary	\$4,263,975	\$3,946,501	\$157,953	\$3,788,548	\$2,531,885	\$1,256,663
Garfield Elementary	\$1,748,500	\$7,411,541	\$16,819	\$7,394,722	\$1,465,668	\$5,929,054
Harrison Elementary	\$343,750	\$9,077,279	\$9,077,279	\$0	\$0	\$0
New Elementary - West	\$28,633,800	\$0	\$0	\$0	\$0	\$0
New Elementary - East	\$24,087,188	\$0	\$0	\$0	\$0	\$0
Forestview Middle School	\$3,138,600	\$1,119,525	\$0	\$1,119,525	\$1,119,525	\$0
Brainerd High School - SC	\$437,500	\$5,840,874	\$5,840,874	\$0	\$0	\$0
Brainerd High School - NC	\$69,890,150	\$15,711,604	\$5,663,750	\$10,047,854	\$8,879,885	\$1,167,969
Lincoln Education Center	\$343,750	\$8,171,086	\$8,171,086	\$0	\$0	\$0
Brainerd Learning Center	\$1,446,000	\$1,795,323	\$50,313	\$1,745,010	\$1,601,260	\$143,750
Washington Eductl Services Bldg	\$1,002,500	\$19,954,392	\$0	\$19,954,392	\$6,402,979	\$13,551,413
TOTAL	\$148,969,801	\$88,253,594	\$30,247,983	\$58,005,611	\$31,275,407	\$26,730,204

#### **Projected costs for a District-wide Comprehensive Facilities Plan:**

Note: these costs overlap and should not be summed

Future Maintenance Costs	\$ 8	88.2M
Program Costs	\$13	35.8M
Purchase of Land For Expansion	\$	2.8M
Furniture and Fixed Technology – Program	\$	6.8M
Furniture and Fixed Technology – Rollout	\$	3.5M

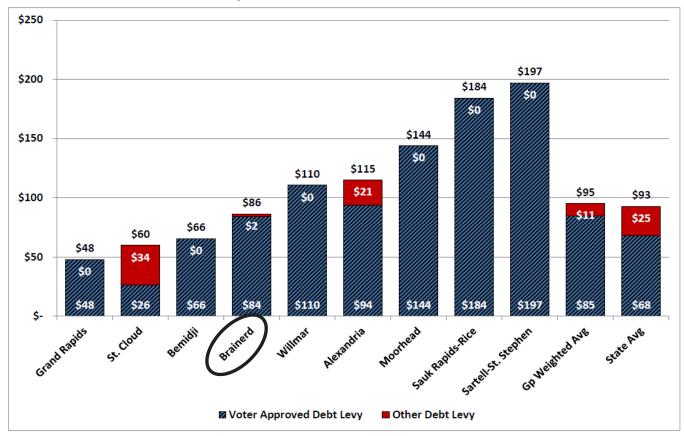
Building	Program Costs
Baxter Elementary	\$5,474,213
Lowell Elementary	\$6,393,050
Nisswa Elementary	\$1,766,825
Riverside Elementary	\$4,263,975
Garfield Elementary	\$1,748,500
Harrison Elementary	\$343,750
New Elementary - West	\$28,633,800
New Elementary - East	\$24,087,188
Farankian Middle Cabaal	¢2.120.700
Forestview Middle School	\$3,138,600
Brainerd High School - SC	\$437,500
Brainerd High School - NC	\$69,890,150
Lincoln Education Center	\$343,750
Brainerd Learning Center	\$1,446,000
Washington Eductl Services Bldg	\$1,002,500
TOTAL	\$148,969,801

Costruction	Soft Costs @	Land	FFE & Fixed	FFE & Fixed
Costs	25%	Acquisition	Tech - Prgm	Tech - Rollout
\$4,227,370	\$1,056,843		\$190,000	\$0
\$4,705,800	\$1,176,450		\$311,000	\$199,800
\$1,091,700	\$272,925		\$59,400	\$342,800
\$2,959,100	\$739,775		\$165,500	\$399,600
\$1,000,000	\$250,000		\$22,500	\$476,000
\$275,000	\$68,750		\$0	\$0
\$21,748,000	\$4,415,800	\$1,150,000	\$1,320,000	\$0
\$18,025,000	\$3,756,188	\$1,150,000	\$1,156,000	\$0
\$1,000,000	\$250,000		\$0	\$1,888,600
\$350,000	\$87,500		\$0	\$0
\$52,674,920	\$13,168,730	\$500,000	\$3,546,500	\$0
\$275,000	\$68,750		\$0	\$0
\$1,096,000	\$274,000		\$76,000	\$0
\$650,000	\$162,500		\$0	\$190,000
\$110,077,890	\$25,748,211	\$2,800,000	\$6,846,900	\$3,496,800

## Funding our Future

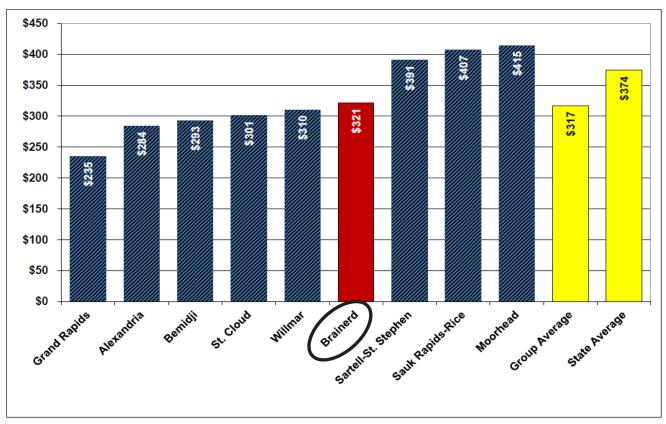
#### **Current Taxes for Debt Service**

Total School Debt Taxes, Payable 2016, on a Home with an Estimated Market Value of \$100,000

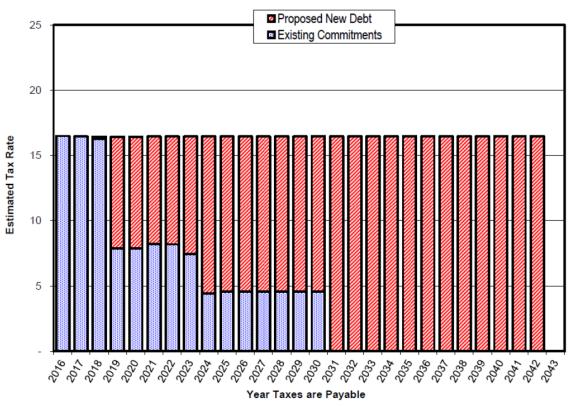


#### **Current Total School Taxes**

Total School Property Taxes, Payable 2016, on a Home with an Estimated Market Value of \$100,000



## Maximizing our Investment while Minimizing the Tax Impact



## **Next Steps**